

**LITERACY CONNECTS**

**Reviewed Financial Statements**

**For the years ended June 30, 2021 and 2020**

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# LITERACY CONNECTS

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INDEPENDENT ACCOUNTANT'S REVIEW REPORT

To the Board of Directors of  
Literacy Connects

We have reviewed the accompanying financial statements of Literacy Connects (a nonprofit corporation), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of entity management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

**Accountant's Responsibility**

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

**Accountant's Conclusion**

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

*LUDWIG KLEWER & RUDNER PLLC*

November 18, 2021



LITERACY CONNECTS  
 STATEMENTS OF FINANCIAL POSITION  
 June 30, 2021 and 2020

ASSETS

	2021	2020
Current assets:		
Cash	\$ 1,403,735	\$ 925,740
Accounts receivable	15,164	8,750
Grants receivable	27,500	10,000
Prepaid expenses	12,955	5,972
Other current assets	3,224	3,224
Total current assets	1,462,578	953,686
Property and equipment, net	1,815,498	1,901,078
Beneficial interest in funds held by others	275,129	210,136
Total assets	\$ 3,553,205	\$ 3,064,900

LIABILITIES AND NET ASSETS

Current liabilities:		
Accounts payable and accrued expenses	\$ 17,072	\$ 14,243
Accrued payroll and related expenses	110,112	123,144
Notes payable, current portion	36,290	75,083
Total current liabilities	163,474	212,470
Notes payable, non-current portion	621,446	590,336
Total liabilities	784,920	802,806
Net assets:		
Without donor restrictions:		
Undesignated	1,185,394	664,299
Expended for property and equipment	1,157,762	1,235,659
Designated by the board for endowment	11,909	10,309
Total net assets without donor restrictions	2,355,065	1,910,267
With donor restrictions:		
Purpose restrictions	150,000	152,000
Perpetual in nature	222,914	213,093
Subject to appropriation and expenditure	40,306	-
Underwater endowments	-	(13,266)
Total net asset with donor restrictions	413,220	351,827
Total net assets	2,768,285	2,262,094
Total liabilities and net assets	\$ 3,553,205	\$ 3,064,900

See independent accountant's review report and  
 notes to financial statements

LITERACY CONNECTS

STATEMENT OF ACTIVITIES  
For the year ended June 30, 2021

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Support and revenue:			
Contributions	\$ 1,025,064	\$ 175,341	\$ 1,200,405
Grants	464,677	83,000	547,677
In-kind contributions	109,494	-	109,494
Debt extinguishment - Paycheck Protection Loan	284,100	-	284,100
Government contracts	262,485	-	262,485
Special events	119,377	-	119,377
Change in value of beneficial interest in funds held by others	1,600	53,572	55,172
Interest income	5,670	-	5,670
Program service fees	4,718	-	4,718
Net assets released from restrictions:			
Purpose restrictions satisfied by expenditures	250,520	(250,520)	-
Total revenues and support	<u>2,527,705</u>	<u>61,393</u>	<u>2,589,098</u>
Expenses:			
Program services	1,619,606	-	1,619,606
Fundraising	308,365	-	308,365
Management and general	154,936	-	154,936
Total expenses	<u>2,082,907</u>	<u>-</u>	<u>2,082,907</u>
Change in net assets	444,798	61,393	506,191
Net assets, beginning of year	1,910,267	351,827	2,262,094
Net assets, end of year	<u>\$ 2,355,065</u>	<u>\$ 413,220</u>	<u>\$ 2,768,285</u>

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LITERACY CONNECTS

STATEMENT OF ACTIVITIES  
For the year ended June 30, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenue:			
Contributions	\$ 1,159,554	\$ 15,000	\$ 1,174,554
Grants	271,282	142,000	413,282
In-kind contributions	289,069	-	289,069
Government contracts	424,570	-	424,570
Special events	102,082	-	102,082
Program service fees	21,455	-	21,455
Interest income	5,045	-	5,045
Loss on disposal of property and equipment	(5,088)	-	(5,088)
Change in value of beneficial interest in funds held by others	(371)	(4,810)	(5,181)
Net assets released from restrictions:			
Purpose restrictions satisfied by expenditures	450,326	(450,326)	-
Total revenues and support	2,717,924	(298,136)	2,419,788
Expenses:			
Program services	1,787,603	-	1,787,603
Fundraising	364,839	-	364,839
Management and general	167,077	-	167,077
Total expenses	2,319,519	-	2,319,519
Change in net assets	398,405	(298,136)	100,269
Net assets, beginning of year	1,511,862	649,963	2,161,825
Net assets, end of year	\$ 1,910,267	\$ 351,827	\$ 2,262,094

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STATEMENT OF FUNCTIONAL EXPENSES  
For the year ended June 30, 2021

	Program Services	Fund- Raising	General and Administrative	Total
Salaries	\$ 929,412	\$ 196,737	\$ 105,615	\$ 1,231,764
Payroll taxes	80,314	17,035	9,237	106,586
Employee benefits	94,865	9,273	9,907	114,045
Total employee expenses	1,104,591	223,045	124,759	1,452,395
Training and tutors	94,910	-	-	94,910
Depreciation	72,688	17,923	8,961	99,572
Equipment rental and maintenance	45,517	2,423	3,881	51,821
Professional educators and consultants	69,008	-	-	69,008
Professional services	24,936	13,989	2,369	41,294
Communications	31,715	1,762	1,761	35,238
Program supplies	34,322	-	-	34,322
Direct donor benefit costs	1,659	25,776	-	27,435
Interest expense	23,416	1,596	1,596	26,608
Library purchases	26,530	-	-	26,530
Insurance	21,245	1,180	1,180	23,605
Occupancy	20,255	900	900	22,055
Public relations	10,611	5,687	719	17,017
Office supplies	14,994	322	88	15,404
Printing and publications	9,296	5,530	319	15,145
Dues and subscriptions	7,033	3,338	367	10,738
Miscellaneous	770	2,671	7,704	11,145
Conferences and meetings	4,067	929	205	5,201
Postage	2,043	1,294	127	3,464
Total functional expenses	<u>\$ 1,619,606</u>	<u>\$ 308,365</u>	<u>\$ 154,936</u>	<u>\$ 2,082,907</u>

See independent accountant's review report and notes to financial statements

## LITERACY CONNECTS

STATEMENT OF FUNCTIONAL EXPENSES  
For the year ended June 30, 2020

	Program Services	Fund- Raising	General and Administrative	Total
Salaries	\$ 871,297	\$ 227,781	\$ 111,917	\$ 1,210,995
Payroll taxes	79,821	16,257	8,090	104,168
Employee benefits	100,290	15,246	8,476	124,012
Total employee expenses	1,051,408	259,284	128,483	1,439,175
Training and tutors	244,368	-	-	244,368
Equipment rental and maintenance	86,467	21,320	10,660	118,447
Professional educators and consultants	93,214	-	-	93,214
Depreciation	44,686	11,019	5,509	61,214
Program supplies	48,486	-	-	48,486
Professional services	41,255	1,925	515	43,695
Communications	30,052	7,410	3,705	41,167
Office supplies	26,114	6,439	3,219	35,772
Miscellaneous	18,023	7,995	2,222	28,240
Interest expense	20,103	4,957	2,479	27,539
Occupancy	16,954	4,181	2,090	23,225
Conferences and meetings	11,773	9,103	1,451	22,327
Insurance	15,963	3,936	1,968	21,867
Public relations	15,475	3,816	1,908	21,199
Direct donor benefit costs	-	17,718	-	17,718
Library purchases	11,787	2,906	1,453	16,146
Dues and subscriptions	5,715	1,409	705	7,829
Printing and publications	4,480	1,105	552	6,137
Postage	1,280	316	158	1,754
Total functional expenses	<u>\$ 1,787,603</u>	<u>\$ 364,839</u>	<u>\$ 167,077</u>	<u>\$ 2,319,519</u>

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STATEMENTS OF CASH FLOWS  
For the years ended June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Cash flows from operating activities:		
Change in net assets	\$ 506,191	\$ 100,269
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	99,572	61,214
Loss on disposal of property and equipment	-	5,088
Change in value of beneficial interest in funds held by others	(55,172)	5,181
Debt extinguishment - Paycheck Protection Program	(284,100)	-
Donated vehicle	-	(4,500)
Changes in operating assets and liabilities:		
Accounts receivable	(6,414)	(5,010)
Grants receivable	(17,500)	103,212
Prepaid expenses	(6,983)	6,996
Other current assets	-	811
Accounts payable and accrued expenses	2,829	8,575
Accrued payroll and related expenses	(13,032)	18,924
Total adjustments	<u>(280,800)</u>	<u>200,491</u>
Net cash provided by operating activities	225,391	300,760
Cash flows from investing activities:		
Purchases of property and equipment	(13,992)	(253,859)
Purchase of beneficial interest in funds held by others	(9,821)	(135,000)
Net cash used in investing activities	<u>(23,813)</u>	<u>(388,859)</u>
Cash flows from financing activities:		
Proceeds from note payable - Paycheck Protection Program	280,740	284,100
Repayments on notes payable	(4,323)	(14,256)
Net cash provided by financing activities	<u>276,417</u>	<u>269,844</u>
Change in cash	477,995	181,745
Cash, beginning of year	925,740	743,995
Cash, end of year	<u>\$ 1,403,735</u>	<u>\$ 925,740</u>
Supplemental schedule of cash flow information:		
Cash paid during the year for taxes	<u>\$ -</u>	<u>\$ -</u>
Cash paid during the year for interest	<u>\$ 19,920</u>	<u>\$ 20,686</u>
Debt extinguishment - Paycheck Protection Program	<u>\$ 284,100</u>	<u>\$ -</u>
Schedule of non-cash investing and financing activities:		
Donated vehicle	<u>\$ -</u>	<u>\$ 4,500</u>

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## LITERACY CONNECTS

### NOTES TO FINANCIAL STATEMENTS For the years ended June 30, 2021 and 2020

#### 1. Organization

Literacy Connects (the Organization) is a Tucson nonprofit corporation that offers literacy and arts programs for children and adults. Formed in July 2011 by the merger of five longstanding organizations, the Organization has nearly 100 years of experience providing quality literacy programming in Pima County and Southern Arizona. It is one of the largest nonprofit literacy providers in Arizona, and its primary funding comes from private grants and donations.

The Organization addresses Tucson's high levels of poverty at its roots – by providing innovative, student-centered programming designated to cultivate independent, lifelong learners.

The Organization offers these programs:

- Reach Out and Read Southern Arizona prepares children from birth through age five to succeed in school by partnering with doctors to prescribe books and encourage families to read together.
- Reading Seed recruits and trains volunteer reading coaches to work one-on-one with students in kindergarten through fifth grade who are reading below grade level. It distributes free books to children to encourage independent reading.
- Stories that Soar! helps young writers experience the power of literacy and creative expression as their original stories soar to life through professional theatre productions, visual arts, handcrafted books and an arts integration K-12 curriculum.
- Adult Basic Literacy recruits, trains and supports volunteers to tutor adult students who need to improve their reading, writing, and math skills to enter job-training programs, gain their high school equivalency, get better jobs or enroll in higher education.
- English Language Acquisition for Adults recruits, trains, and supports volunteers to provide free classes for immigrants and refugees who want to speak, write and read in English so they can fully participate in – and contribute to – our community.
- The Youth Center at Literacy Connects is a space where middle school student can discover their assets, creatively express themselves and engage in Social Emotional Learning.

#### 2. Summary of Significant Accounting Policies

##### Financial Statement Presentation

The financial statements are prepared on the accrual basis of accounting. Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

- Net assets without donor restrictions – net assets available for use in general operations and not subject to donor (or grantor) restrictions. Net assets without donor restrictions at June 30, 2021 and 2020 include \$11,909 and \$10,309, respectively, designated by the board of directors as an endowment.
- Net assets with donor restrictions – net assets subject to donor (or grantor) restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

See independent accountant's review report.

## LITERACY CONNECTS

### NOTES TO FINANCIAL STATEMENTS For the years ended June 30, 2021 and 2020

#### 2. Summary of Significant Accounting Policies, Continued

##### Financial Statement Presentation, continued

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the Organization reports the support as net assets without donor restrictions.

##### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

##### Functional Allocation of Expenses

The Organization allocates its expenses on a functional basis among its programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural classification. Certain other expenses are allocated among program services and supporting services benefited. These allocated expenses include salary and related expenses, training and tutors, professional services, supplies, equipment rental, communications, conferences and meetings, which are allocated on the basis of estimates of time and effort. Other expenses, including depreciation, occupancy and other operating expenses are allocated on a square footage basis.

##### Cash

The Organization considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. There are no cash equivalents at June 30, 2021 and 2020. The Federal Deposit Insurance Corporation (FDIC) insures interest-bearing cash accounts at banks up to \$250,000 per owner per institution. The National Credit Union Administration (NCUA) protects accounts at federally insured credit unions up to \$250,000 per owner per institution. Investments held by other institutions are not insured. At June 30, 2021 and 2020, the Organization had cash and investments in the amounts of \$895,221 and \$388,721, respectively, at various banks and institutions in excess of FDIC and NCUA limitations. It is the opinion of management that the solvency of the referenced financial institutions is not of concern at this time.

##### Accounts and Grants Receivable

Accounts receivable is comprised primarily of amounts owed to the Organization for contracted services. Grants receivable is comprised of amounts awarded to the Organization but not yet received. There are no accounts receivable balances at June 30, 2021 and 2020 that are 90 days or more past due. The grants receivable balance is current as of June 30, 2021 and 2020. Management believes all accounts and grants receivable are collectible and that no reserve is necessary at June 30, 2021 and 2020.

See independent accountant's review report.

## LITERACY CONNECTS

### NOTES TO FINANCIAL STATEMENTS For the years ended June 30, 2021 and 2020

#### 2. Summary of Significant Accounting Policies, Continued

##### Beneficial Interest in Funds Held by Others

FASB ASC 958-605-50-6 *Transfers of Assets to a Not-for-Profit Organization or Charitable Trust That Raises or Holds Contributions for Others* dictates that a transfer of assets to a recipient organization is an equity transaction if all of the following conditions are present:

- The resource provider specifies itself or its affiliate as the beneficiary.
- The resource provider and the recipient organization are financially interrelated organizations.
- Neither the resource provider nor its affiliate expects payment of the transferred assets, although payment of investment return on the transferred assets may be expected.

The Organization funds held at Jewish Community Foundation (JCF) and the Community Foundation for Southern Arizona (CFSA) for which these criteria have been met. The combined balances at June 30, 2021 and 2020 are \$275,129 and \$210,136, respectively.

##### Property and Equipment

Purchased property and equipment is carried at cost. Donated property and equipment is recorded at estimated fair value on the date of donation. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. The Organization capitalizes all expenditures for property and equipment in excess of \$1,000 with a useful life of more than one year.

The cost of repairs and maintenance is charged to expense in the year incurred. Expenditures that increase the useful lives of the assets are capitalized. Upon the sale or retirement of depreciable assets, the related cost and accumulated depreciation are removed from the accounts. All gains or losses are reflected in revenue in the year of disposition. Depreciation is calculated using the straight-line method over the following estimated useful lives:

Buildings and leasehold improvements	7-40 years
Computer equipment	3-5 years
Furniture and fixtures	5-7 years
Library books	5 years

##### Advertising

The Organization expenses all advertising costs as incurred. Advertising expense was \$17,017 and \$21,199 for the years ended June 30, 2021 and 2020, respectively. These costs are included in public relations in the accompanying statement of functional expenses.

##### Donated Services, Materials, and Facilities

Donated services, materials, and facilities are valued at their fair market value. Donated services are recognized in the financial statements at their fair market value if the following criteria are met:

- The services require specialized skills and are provided by individuals possessing those skills;
- The services would typically need to be purchased if not donated.

The Organization has recorded the value of professional educators and consultants totaling \$93,683 and \$239,872, respectively, for the years ended June 30, 2021 and 2020. Although the Organization also utilizes the services of many other volunteers, the fair value of these other services is not recognized in the accompanying financial statements since they do not meet the criteria for recognition under accounting principles generally accepted in the United States of America.

See independent accountant's review report.

LITERACY CONNECTS

NOTES TO FINANCIAL STATEMENTS  
For the years ended June 30, 2021 and 2020

2. Summary of Significant Accounting Policies, Continued

Income Taxes

The Organization is a nonprofit organization exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3) and from Arizona income tax under Arizona Revised Statute section 43-1201(4). In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(a)(vi) and has been classified as other than a private foundation under Section 509(a)(1) of the IRC.

The Organization's policy is to disclose or recognize income tax positions based on management's estimate of whether it is reasonably possible or probable, respectively, that a liability has been incurred for unrecognized income tax positions. As of June 30, 2021, management is not aware of any uncertain tax positions that are potentially material. In addition, management is not aware of any matters which would cause the Organization to lose its tax-exempt status.

3. Change in Accounting Principle

In June 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958), Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. The ASU clarifies and improves guidance for contributions received and contributions made and provides guidance to organizations on how to account for certain exchange transactions. This change clarifies whether to account for transactions as contributions or as exchange transactions. In addition, it clarifies whether a contribution is conditional. As a result, it enhances comparability of financial information among non-for-profit entities.

The change in accounting principle was adopted on a modified prospective basis during the year ended June 30, 2020. As a result, there was no cumulative effect adjustment to opening net assets, with or without donor restrictions, as of July 1, 2019. In addition, there was no impact of adopting this new accounting principle to the financial statements as of and for the year ended June 30, 2020.

4. Liquidity and Availability of Resources

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprises:

	<u>2021</u>	<u>2020</u>
Cash	\$ 1,403,735	\$ 925,740
Accounts receivable	15,164	8,750
Grants receivable	<u>27,500</u>	<u>10,000</u>
Total financial assets available within one year	1,446,399	944,490
Less:		
Amounts unavailable for general expenditures within one year due to:		
Purpose restrictions	<u>(150,000)</u>	<u>(152,000)</u>
Total amounts unavailable for general expenditures within one year	<u>(150,000)</u>	<u>(152,000)</u>
Total financial assets available to management for general expenditure within one year	<u>\$ 1,296,399</u>	<u>\$ 792,490</u>

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## LITERACY CONNECTS

### NOTES TO FINANCIAL STATEMENTS For the years ended June 30, 2021 and 2020

#### 4. Liquidity and Availability of Resources, Continued

The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, the Organization invests cash in excess of daily requirements in interest-bearing cash accounts.

#### 5. Property and Equipment

Property and equipment consists of the following at June 30,:

	2021	2020
Buildings and improvements	\$ 1,761,266	\$ 1,761,266
Land and improvements	189,955	189,955
Computer equipment	53,646	45,572
Furniture and fixtures	72,996	73,612
Library books	30,804	30,804
Vehicle	4,500	4,500
Total property and equipment	2,113,167	2,105,709
Less accumulated depreciation	(297,669)	(204,631)
Property and equipment, net	\$ 1,815,498	\$ 1,901,078

#### 6. Fair Value Measurements

The Financial Accounting Standards Board has established a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2: Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

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NOTES TO FINANCIAL STATEMENTS  
For the years ended June 30, 2021 and 2020

6. Fair Value Measurements, Continued

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the methodology used at June 30, 2021 and 2020.

- *Beneficial interest in funds held by others:* Valued at the fair value of the underlying equity and fixed income funds as reported by the foundation holding the funds.

The method described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Fair values of assets measured on a recurring basis are:

	<u>Assets at fair value as of June 30, 2021</u>			
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Beneficial interest in funds held by others	\$ -	\$ -	\$ 275,129	\$ 275,129
Total assets	\$ -	\$ -	\$ 275,129	\$ 275,129

  

	<u>Assets at fair value as of June 30, 2020</u>			
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Beneficial interest in funds held by others	\$ -	\$ -	\$ 210,136	\$ 210,136
Total assets	\$ -	\$ -	\$ 210,136	\$ 210,136

The table below sets forth a summary of changes in the fair value of the Organization's level 3 assets for the year ended June 30,:

<u>Beneficial Interest In Funds Held By Others</u>	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 210,136	\$ 80,317
Purchases and reinvested interest	9,821	135,000
Change in value	58,182	(3,380)
Fees	(2,582)	(1,364)
Distributions	(428)	(437)
Balance, end of year	\$ 275,129	\$ 210,136

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NOTES TO FINANCIAL STATEMENTS  
For the years ended June 30, 2021 and 2020

7. Notes Payable

Notes payable consists of the following at June 30,:

	<u>2021</u>	<u>2020</u>
Note payable - Paycheck Protection Program, requiring monthly installments of \$17,875 beginning March 2021, including annual interest at 1% through June 2022.	\$ 280,740	\$ 284,100
Note payable to a non-profit corporation, requiring monthly installments of \$2,694 including annual interest at 7% through April 2027.	<u>376,996</u>	<u>381,319</u>
Total notes payable	657,736	665,419
Less current portion	<u>(36,290)</u>	<u>(75,083)</u>
Note payable, non-current portion	<u>\$ 621,446</u>	<u>\$ 590,336</u>

Scheduled future maturities of the note payable are:

For the year <u>ended June 30,</u>	
2022	\$ 36,290
2023	62,340
2024	63,375
2025	64,450
2026	65,855
Thereafter	<u>365,426</u>
	<u>\$ 657,736</u>

The Organization is accounting for the notes payable under the Small Business Administration's Paycheck Protection Program ("Program") as a financial liability under FASB ASC 470, *Debt*, specifically FASB ASC 405-20, *Liabilities: Extinguishments of Liabilities*. Under the guidance, the extinguishment of debt may not take place until the debtor has been legally released as the primary obligor. Legal release as a primary obligor will not take place by the lender until the Small Business Administration has approved the forgiveness application. Proceeds from the loan are eligible for forgiveness if used to fund eligible expenses and if the Organization meets the FTE and wage reduction requirements. During the year ended June 30, 2021, the Program loan in the amount of \$284,100 was entirely forgiven, and the related extinguishment of debt revenue has been recorded on the Statement of Activities for the year ended June 30, 2021. The Program loan in the amount of \$280,740 was entirely forgiven subsequent to June 30, 2021.

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NOTES TO FINANCIAL STATEMENTS  
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8. Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods at June 30,:

	2021	2020
Subject to expenditure for specified purpose:		
Youth Center	\$ -	\$ 105,000
Reading Seed	52,000	32,000
Reach Out and Read	77,500	-
Stories That Soar!	500	-
Other purposes	20,000	15,000
	<u>150,000</u>	<u>152,000</u>
Endowments:		
Subject to appropriation and expenditure:		
Accumulated earnings on original perpetual endowment gifts	40,306	-
Underwater endowments	-	(13,266)
Not subject to spending policy or appropriation, beneficial interest in funds held, original perpetual gifts	<u>222,914</u>	<u>213,093</u>
Net assets with donor restrictions	<u>\$ 413,220</u>	<u>\$ 351,827</u>

Activity in net assets with donor restrictions is comprised of the following for the year ended June 30, 2021:

	Contributions	Change in Value of Beneficial Interest in Funds Held	Releases
Subject to expenditure for specified purpose:			
Youth Center	\$ -	\$ -	\$ (105,000)
Reading Seed	30,000	-	(10,000)
Reach Out and Read	166,020	-	(88,520)
Stories That Soar!	27,500	-	(27,000)
Other purposes	25,000	-	(20,000)
	<u>248,520</u>	<u>\$ -</u>	<u>\$ (250,520)</u>
Endowments:			
Subject to appropriation and expenditure:			
Accumulated endowment earnings	-	53,572	-
Not subject to spending policy or appropriation, beneficial interest in funds held, original perpetual gifts	<u>9,821</u>	<u>-</u>	<u>-</u>
Net assets with donor restrictions	<u>\$ 258,341</u>	<u>\$ 53,572</u>	<u>\$ (250,520)</u>

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8. Net Assets With Donor Restrictions, Continued

Activity in net assets with donor restrictions is comprised of the following for the year ended June 30, 2020:

	Contributions	Change in Value of Beneficial Interest in Funds Held	Releases
Subject to expenditure for specified purpose:			
Youth Center Campaign	\$ -	\$ -	\$ (278,926)
Youth Center	105,000	-	(45,000)
Reading Seed	32,000	-	(54,400)
Infusion Project	-	-	(50,000)
Stories That Soar!	-	-	(10,000)
Other purposes	15,000	-	(12,000)
	<u>152,000</u>	<u>-</u>	<u>(450,326)</u>
Endowments:			
Subject to appropriation and expenditure:			
Accumulated endowment earnings	-	(4,810)	-
Not subject to spending policy or appropriation, beneficial interest in funds held, original perpetual gifts	5,000	-	-
Net assets with donor restrictions	<u>\$ 157,000</u>	<u>\$ (4,810)</u>	<u>\$ (450,326)</u>

9. Endowments

The Organization's endowment consists of a fund designated by the Board of Directors to function as an endowment to support general operations and a permanently restricted, donor-designated endowment fund. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds (including funds designated by the Board of Directors to function as endowments) are classified and reported based on the existence or absence of donor-imposed restrictions. The Board of Directors of the Organization has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as adopted by the state of Arizona as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion, if any, of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organization and (7) the Organization's investment policies.

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9. Endowments, Continued

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the UPMIFA requires the Organization to retain as a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States of America, accumulated deficiencies of this nature that are reported in net assets with donor restrictions were \$-0- and \$13,266 as of June 30, 2021 and 2020, respectively, and the related original corpus was \$222,914 and \$213,093, respectively.

Return Objectives and Risk Parameters

The Organization has no formally adopted investment policies for the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period, as well as board-designated funds.

Investment Strategies

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy

The Organization's endowment funds are held at two separate community foundations, and the Organization has adopted the spending policy of each foundation for these funds. Accordingly, accumulated earnings on both the board designated and donor-designated endowment funds are released as appropriations to unrestricted net assets when distributed by the foundations.

Endowment Fund Net Assets

Endowment fund net asset activity consists of the following for the year ended June 30, 2021:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Balance, June 30, 2020	\$ 10,309	\$ 199,827	\$ 210,136
Contributions	-	9,821	9,821
Change in value of beneficial interests in funds held at JCF and CFSA	1,600	53,572	55,172
Balance, June 30, 2021	<u>\$ 11,909</u>	<u>\$ 263,220</u>	<u>\$ 275,129</u>

Endowment fund net asset activity consists of the following for the year ended June 30, 2020:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Balance, June 30, 2019, reclassified	\$ 10,680	\$ 199,637	\$ 210,317
Contributions	-	5,000	5,000
Change in value of beneficial interests in funds held at JCF and CFSA	(371)	(4,810)	(5,181)
Balance, June 30, 2020	<u>\$ 10,309</u>	<u>\$ 199,827</u>	<u>\$ 210,136</u>

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10. In-Kind Contributions

In-kind contributions consist of the following for the year ended June 30,:

	<u>2021</u>	<u>2020</u>
Professional tutors	\$ 93,683	\$ 239,872
Professional services	9,122	42,344
Interest forgiven	<u>6,689</u>	<u>6,853</u>
Total in-kind contributions	<u>\$ 109,494</u>	<u>\$ 289,069</u>

11. Commitments

The Organization leases office equipment under operating leases with various expirations through December 2023. Total rent expense for the years ended June 30, 2021 and 2020 was \$18,927 and \$34,770, respectively.

Scheduled future minimum lease payments due under the leases are:

<u>For the year ended June 30,</u>	
2022	\$ 18,927
2023	<u>9,463</u>
Total future minimum lease payments	<u>\$ 28,390</u>

12. Pension Plan

The Organization maintains a SIMPLE IRA plan covering all employees who are eligible to participate. Eligible employees may make contributions to the plan through payroll deductions, and the Organization is required to match the employee's salary reduction contributions up to 3% of their compensation for the year. Total contributions to the plan were \$22,794 and \$23,988, respectively, for the year ended June 30, 2021 and 2020.

13. Net Asset Reclassification

Net assets at June 30, 2019 have been reclassified to reflect \$15,585 in contributions to the donor-designated endowment fund which were inadvertently included with unrestricted contribution revenue for the year ended June 30, 2019. As a result, net asset with donor restrictions has increased, and net assets without donor restrictions has decreased, by \$15,585, respectively, as of June 30, 2019. There was no impact on the change in net assets during the year ended June 30, 2019.

14. Subsequent Events

The Organization was unaware of any subsequent events as of November 18, 2021 the date the financial statements were available to be issued.

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